

Impact of Phasing Out An Integrated Agricultural Development Program for Smallholder Farmers:

A “Reverse RCT” Approach
Applied to a BRAC Uganda Extension Program

Ram Fishman, Yao Pan, Jonah Rexer,
Stephen C. Smith, and Munshi Sulaiman

With Mozammel Huq

BASIS Presentation at UC Davis, September 2013



Presentation Outline

- Program background
- Research questions
- Research opportunity: a “reverse-RCT”
- Surveys and data collection
- Issue: time horizon
- Issue: generating the pure control group
- Existing results on program impact
- Conclusion

Project Background

- BRAC Uganda Agricultural Program: Two main components
- Model Farmers (Mod-Farm): focuses on training
- Community agriculture promoters (CAP program): creating market channels for inputs
- To date, these programs have reached over 100,000 general farmers (GFs)
- Program must be phased out (funding constraint)
- Phase-out being sequenced, allows reverse-RCT to see if programs were “sustainable”

Program Concepts of “Sustainability”

- Extending new *practices*/technologies:
 - Improved practices are used by farmers after training and refresher courses cease
- Provision of *inputs*:
 - Demand persists after free/subsidized/monitored provision ceases
- Lasting *mechanisms* for providing knowledge and inputs
 - CAPs and Model Farmers remain active even without direct support
- We will measure sustainability along three dimensions:
 - Activities (persistence of CAPs and Model Farmers, self-organized and motivated)
 - Practices (by general farmers)
 - Impacts (on yields, productivity, net profit, incomes, market activity (e.g. regarding maize and beans))
 - Other family outcomes, etc.)

Research Questions

- Are agricultural extension activities (and any of their effects) sustainable after all or some aspects of external support are discontinued or scaled-back?
- If so: does this depend on which impact, duration, and time elapsed after the formal program is discontinued?
- Is sustainability impacted by whether (in our case) supply chain or extension (encouraged practices of weeding, line sowing, spacing, organic fertilizer, etc.) are scaled back first?
- Does relative proximity to other villages that still receive extension and supply chain services impact sustainability of program impacts?
- To what extent is there complementarity between demonstration (model farmers and extension agents), supply chains (CAP), and microfinance in achieving sustainability?

A Novel Identification Strategy: The “Reverse-RCT”

- Both government and NGO programs are frequently discontinued due to lack of funding
- Reports that impacts prove unsustainable after funding ends is a recurrent theme in discussions of rural development programs
- Reverse-RCTs can provide a novel research strategy to identify effects e.g. on farming practices, household outcomes of program termination
- Reverse-RCTs can help evaluate impacts of alternative phase-out designs (duration, phase-out of program components, etc.)
- This method may reveal program and participant characteristics associated with sustainability of impacts – so potentially also offering insight into targeting design
- Reverse-RCTs may highlight tradeoffs from a sustainability perspective, such as including more participants for shorter duration, vs a longer program duration with fewer participants, for a given budget
- Moreover, reverse-RCTs of program phase-outs may inform the design of new programs, including program duration needed for sustainability; and which program components are most vital to sustainability

Surveys and Data Collection

- 15 Branches in Eastern Region
- 90 Clusters containing 2-3 villages each
 - Average of 6 clusters per branch
 - Each currently accessing ModFarm and CAP services
 - Geographically proximate
- Surveys implemented and waves so far
 - Household
 - Community
 - Crop cutting
- Surveys yet to be done
 - Additional community and household controls
 - Endline and planning for “post-endline”

Study Sites

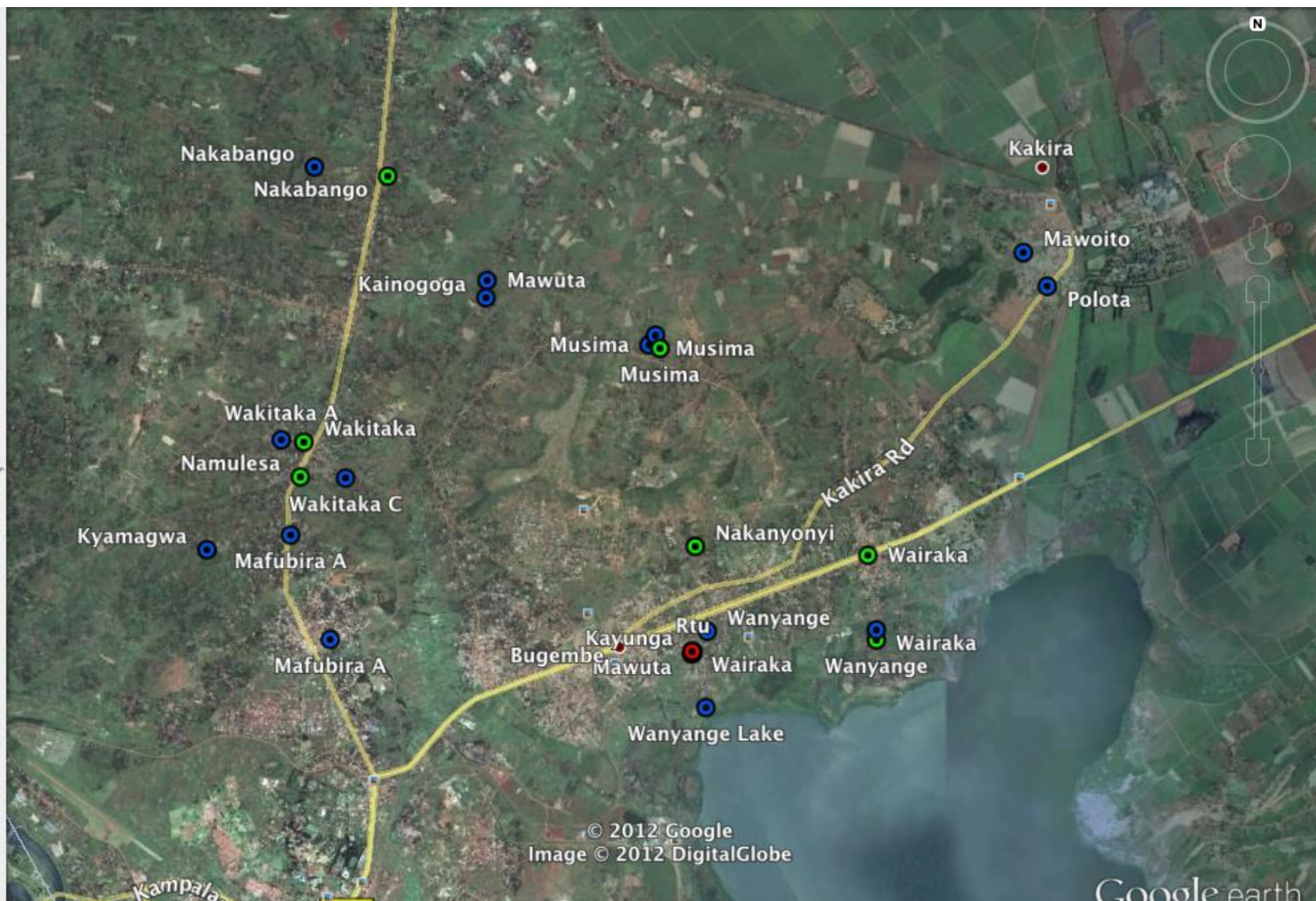
▼ Places

- ✓ [Wanyange](#)
submissionid = 174745
branch_name = Bugembe
- ✓ [Wairaka](#)
submissionid = 174746
branch_name = Bugembe
- ✓ [Kyamagwa](#)
submissionid = 174747
branch_name = Bugembe
- ✓ [Nakabango](#)
submissionid = 175218
branch_name = Bugembe
- ✓ [Mawuta](#)
submissionid = 175224
branch_name = Bugembe
- ✓ [Nakabango](#)
submissionid = 175318
branch_name = Bugembe

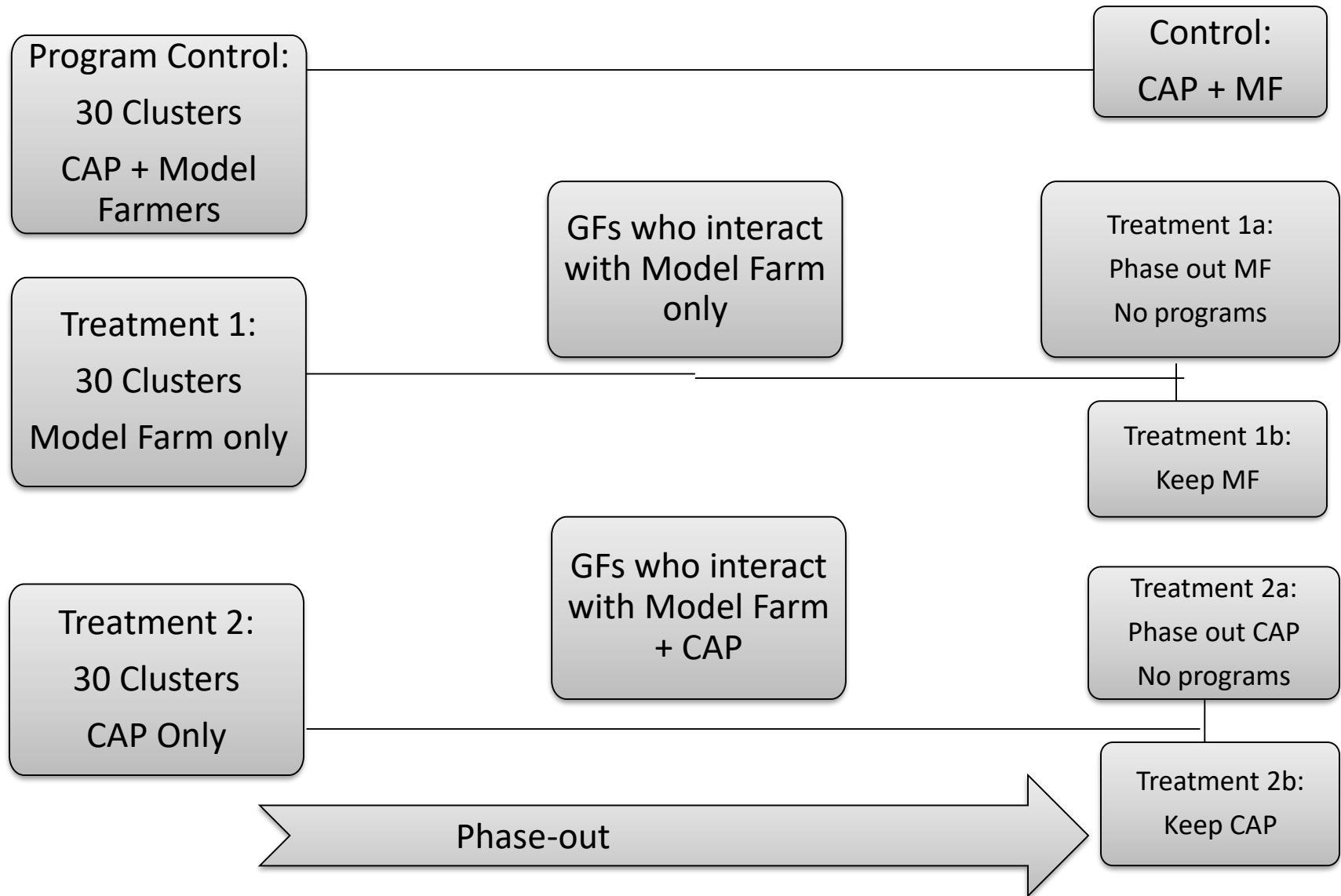
▼ Layers

Earth Gallery >>

- ✓ Borders and Labels
- ✓ Borders
- ✓ Labels
 - ✓ Populated Places
 - ✓ Islands
 - ✓ Geographic Features
 - ✓ Water Bodies
- ✓ Places
- ✓ Photos
 - ✓ Panoramio
 - ✓ 360 Cities
- ✓ Roads
- 3D Buildings
- ✓ Ocean
- Weather



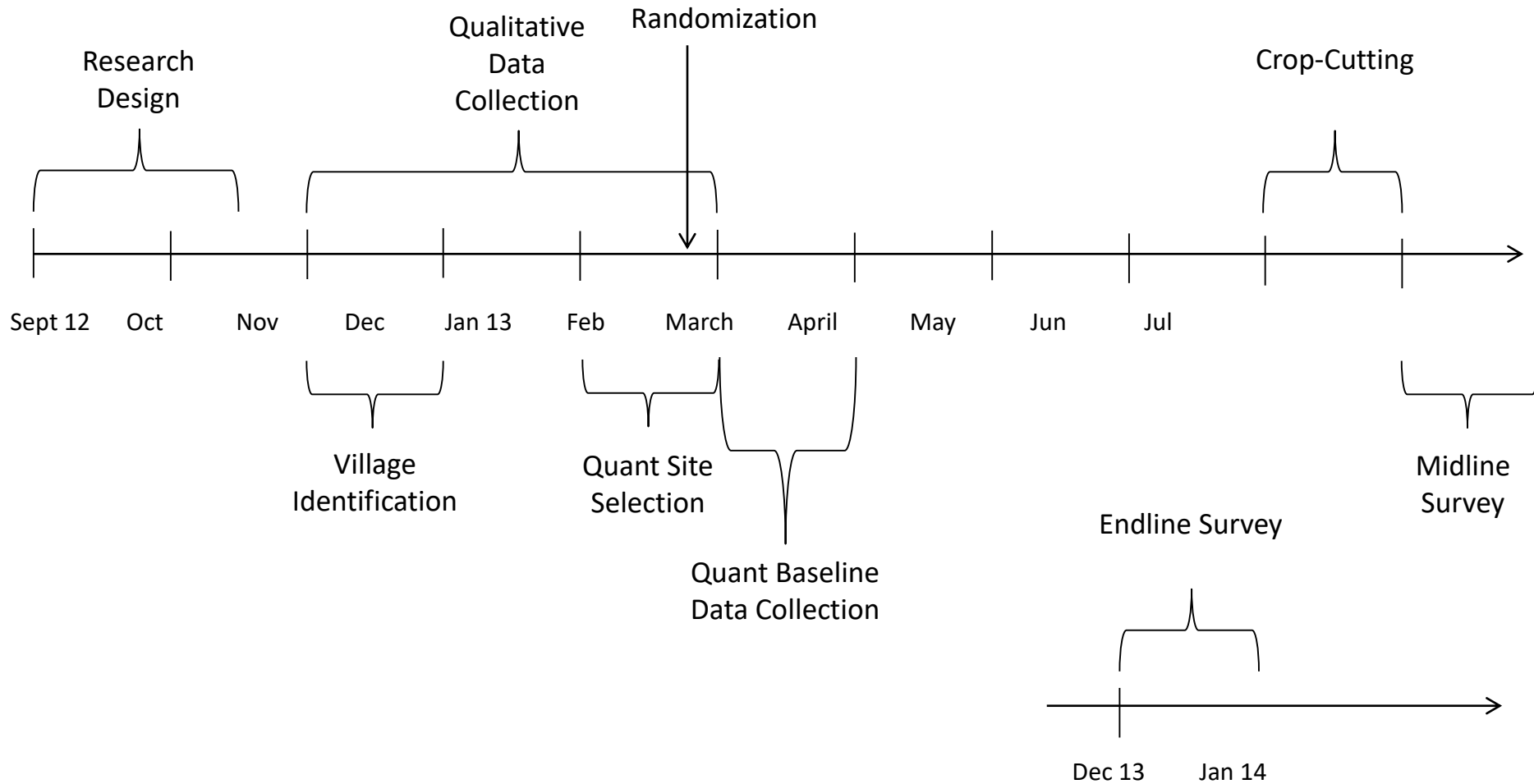
Schematic Diagram of Research Phases



First Research Challenge: Short Phase-out Time Horizon

- Our local partners have been planning, and have begun implementing, 6-month phase out periods
- Phase out periods were decided by BRAC-Uganda (our local partner) before our participation; we would prefer longer periods
- Discussions on length of phase out are underway, may not be possible
- We also hope to extend horizon of follow up surveys; this seems likely to be successful

Timeline



A Key Research Design Challenge

- Total impact
= sustainable impact + unsustainable impact
- Reverse RCT: shows extent of any unsustainable impact
- Challenge: If phasing out the agriculture program does NOT have significant impact on agriculture practices, how to interpret the results?
- Sustainable impact - or no impact to begin with?
- Need to develop control group that never had program
- Problem is developing this type of no-programs control group cannot be done as a pure RCT

Research Design Challenge: Detail

- Let $I_{T,t}$ be the impact at time T after t periods of phasing out.
- We will measure $I_{T,0}$ and $I_{T,j}$ for $j=1,2,3$.
- If we are able to reject $I_{T,0} = I_{T,j}$ we can estimate an extent of unsustainability
- If we are unable to reject $I_{T,0} = I_{T,j}$ how do we know if both of them are not zero?
- Solution: Develop a pure control group

Developing the No-Programs Control Group

- The program was not originally implemented as RCT
- So, we are working now with our local research partners to generate and surveying a control group without any agriculture intervention
- However, initial conditions in villages without agriculture intervention may have differed from the reverse-RCT treatment villages
- We will utilize a previous panel dataset (used in an RDD study of and Pan, Smith, and Sulaiman) to quantify differences, if any, using matching techniques (in progress)

Developing a “Pure” (Never had either program) Control Group (Continued)

- We have 11 overlapping branches between the prior agriculture survey (used in our RDD study) and the baseline of RCT panel
 - Districts of Bugiri, Busia, Buwenge, Iganga, Kaliro, Kamuli, Kumi, Njeru, Pallisa, Sironko, Soroti
- This overlap provides up to 1800 potential control group households in approximately 72 villages

Additional Pure Control Group Approach

- RCT baseline survey of the pure control is missing
- Retrospective questions in the midline survey are being used to get information about households' agriculture practice in the season of July-Dec 2012
- We are testing the memory of households by asking some questions regarding data we collected previously

Additional Pure Control Group Initiatives

- Recollection for the season of July-Dec 2012 spans 2 lags instead of 1
- Pilot survey of 176 households in one branch (Kumi) was undertaken in May 2013
- Questions about the previous cropping season of July-Dec 2012 (1 lag), which is also covered in the midline survey later (2 lags)
- Compare the pilot survey results and the midline survey results for the same cropping season at different survey times

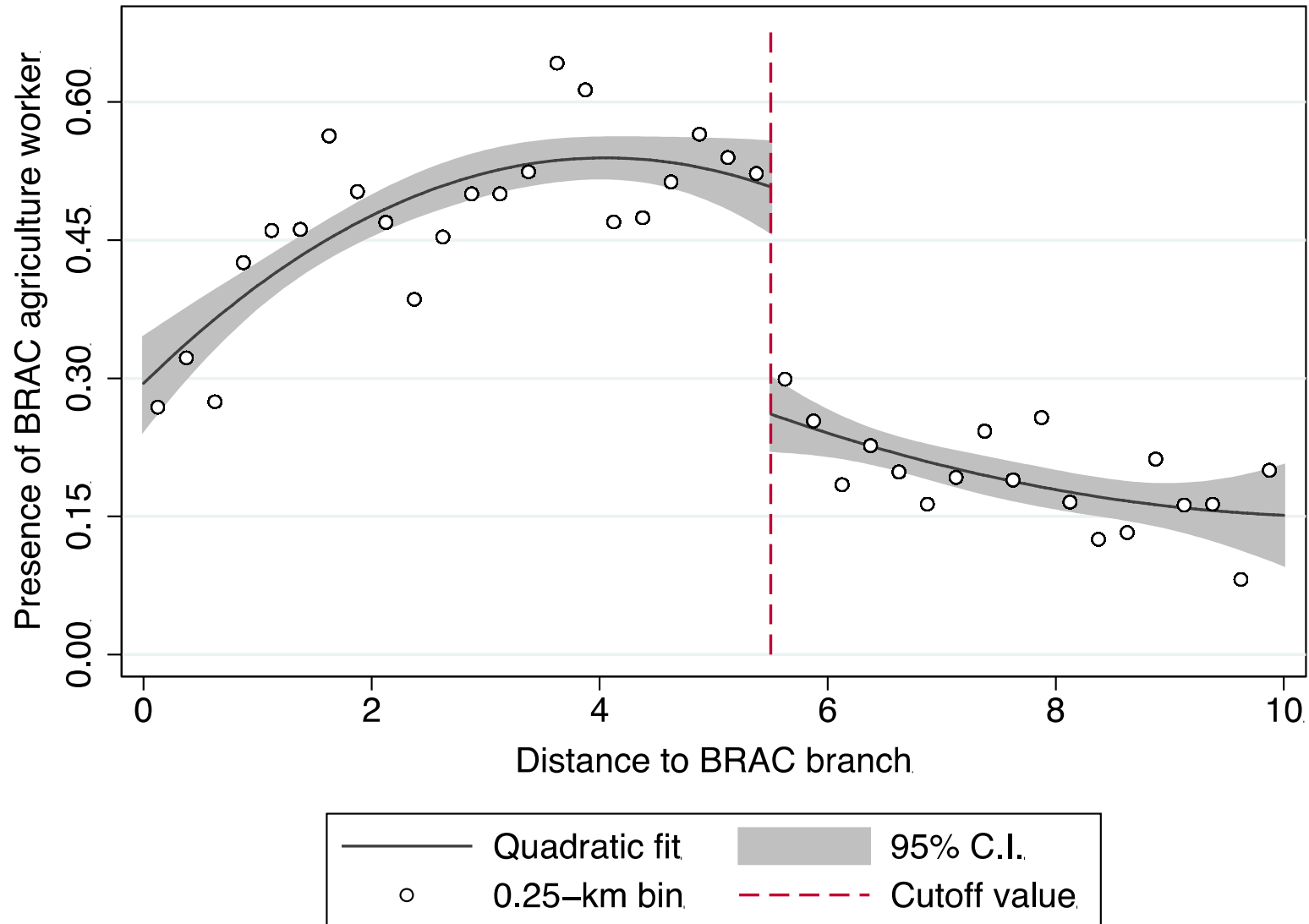
Previous evidence on impact

- We have reasons to expect that comparison with our control groups will indicate that the program did in fact have a positive effect
- From previous research, there is fairly credible evidence of program impact, even if not RCT-based
- Proloy's PSM results (next slide)
- Our RDD study: subsequent two slides

Previous Panel study by Proloy Barua (BRAC RED)

- Barua employed PSM to assess early impacts of intervention
- Positive impacts in use of modern inputs, cultivation methods
- PSM estimates show statistically significant increase in improved seed use and vaccination services (27 and 24 percentage points respectively) for participants compared to matched controls
- Line-sowing cultivation methods increases six percentage points
- Mixed-cropping practices decreases by 10 percentage points
- Some indirect effects on nonparticipants of technology adoption such as improved seeds, following line sowing and weeding
- Insignificant impact on commercialization - participating farmers not more likely to earn profits by selling agricultural produce

First Stage Discontinuity: Agriculture



Some RDD results

- Presence of ag worker in village slightly increases usage of improved seeds, but the effects are not significant.
- But the presence of the MFI in the village significantly increases adoption rate of improved seeds - by 86.6 percentage points
- Highlights possible credit constraints faced by farmers in adopting “advanced” (market-purchased) agricultural inputs
- Also –presence of BRAC ag workers in the village significantly increases manure usage - by 28 percentage points.
- The estimate increases to 35.9 percentage points when including additional controls
- Note: manure inputs are “free” in sense that collected and not purchased on markets for money
- However, small and insignificant effect for usage of intercropping

Thank you