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## **POLICY BRIEF: RESULTS OF THE FIRST HEALTH CENTRE SURVEY**

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This briefing paper summarizes a baseline survey of health centres affiliated with the SKY micro-health insurance program in rural Cambodia. The baseline survey is the first data collection in a larger project to understand how affiliation with SKY affects health centres and the health care for the families they serve. This paper describes the status of these health centres in August and November 2008.

### **Health insurance for the rural poor**

SKY (“Sokapheap Krousat Yeugn,” “Health for Our Families,” in Khmer) is an innovative micro-health insurance program for the rural poor in Cambodia. SKY was created by the Groupe de Recherche et d’Echanges Technologiques (GRET), a French NGO. SKY seeks to improve the health of Cambodians by providing affordable and accessible health insurance and quality care.

For a fixed monthly premium, SKY offers households free and unlimited primary and emergency care at local health centres. One of SKY’s primary goals is to enable families to cover health costs without risking impoverishment. In regions where it operates, SKY typically represents the only health insurance option available. By 2008, SKY operated in four provinces (Takeo, Kandal, Kampong Thom, and Kampot) and in the capital, Phnom Penh.

### **Expanding Access, improving quality of the public health system**

SKY contracts directly with Cambodia’s public health system, which primarily has three levels of healthcare facilities: Provincial-level hospitals, smaller Operational District (OD) Referral Hospitals, and community Health Centres, which are the focus of this study.

Each Health Centre serves several villages, around 13,500 people on average. Public facilities suffer from low utilization. According to 2005 Demographic and Health Survey (DHS) estimates, less than a quarter of those who sought treatment for illness or injury visited a public

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<sup>1</sup> Levine, Gardner and Polimeni are from University of California, Berkeley. Pictet and Ramage are from Domrei Research and Consulting. This working paper was prepared with funding from AFD. We appreciate discussions with Cedric Salze, Dr. Sophat, M. Phoung Pheakdey, Luize Guimares, Ariella Leaffer and numerous medical professionals at SKY, Cambodian clinics, hospitals and the Ministry of Health.

health facility. Long waiting time, shortage of supplies, and impolite staff were common complaints of the facilities.

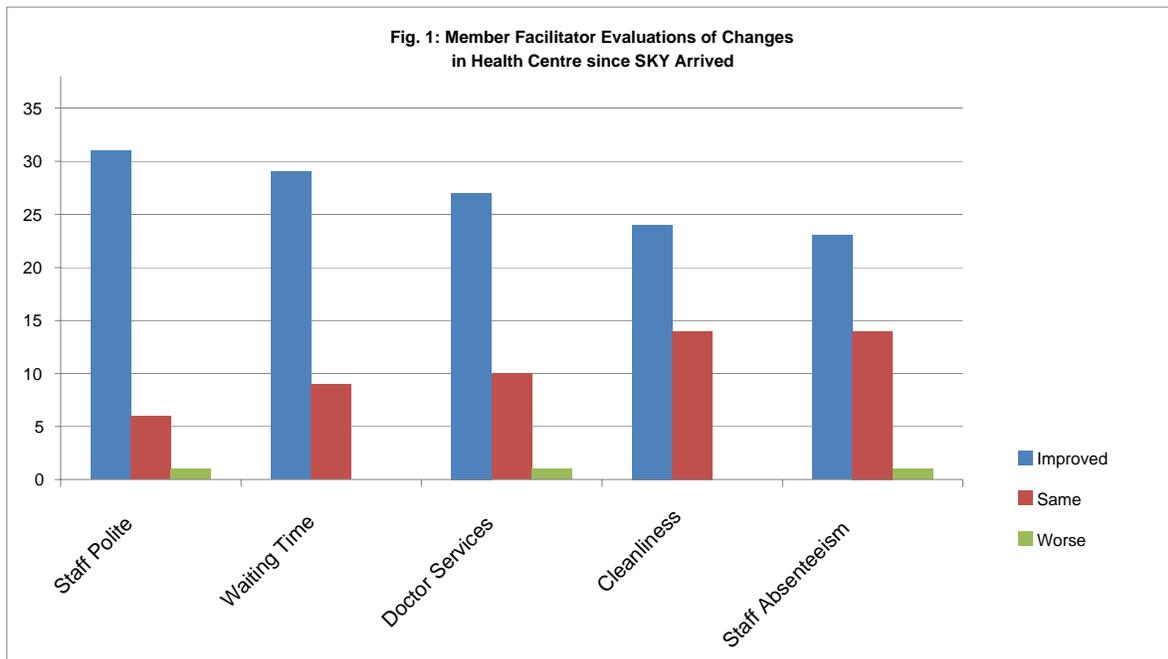
One of SKY’s primary goals is to “facilitate and encourage ... quality health care, both at primary and secondary levels, to prevent severe health risks.” To further that goal, SKY contracted with the highest quality Health Centres in Cambodia. SKY also makes efforts to improve the quality of health care delivered by these facilities. It hires Member Facilitators (MFs) to collect premiums, monitor facilities, conduct surveys, and manage client complaints. In addition, prepayment of health services provides some funding for the health centres to buy supplies.

### Methods

In August and November of 2008, Domrei Research & Consulting asked 38 of SKY’s Member Facilitators to each describe the health centre where they work. These 38 Centres serve the areas where SKY initiated operations from December 2007 through December 2008. The survey asks about health centre quality, and how the facility has changed since SKY began operations. The survey uses a combination of subjective assessments of facility improvement and a set of checklists on “thank you” payments, operating hours, inventory of drugs and supplies, cleanliness, and equipment.

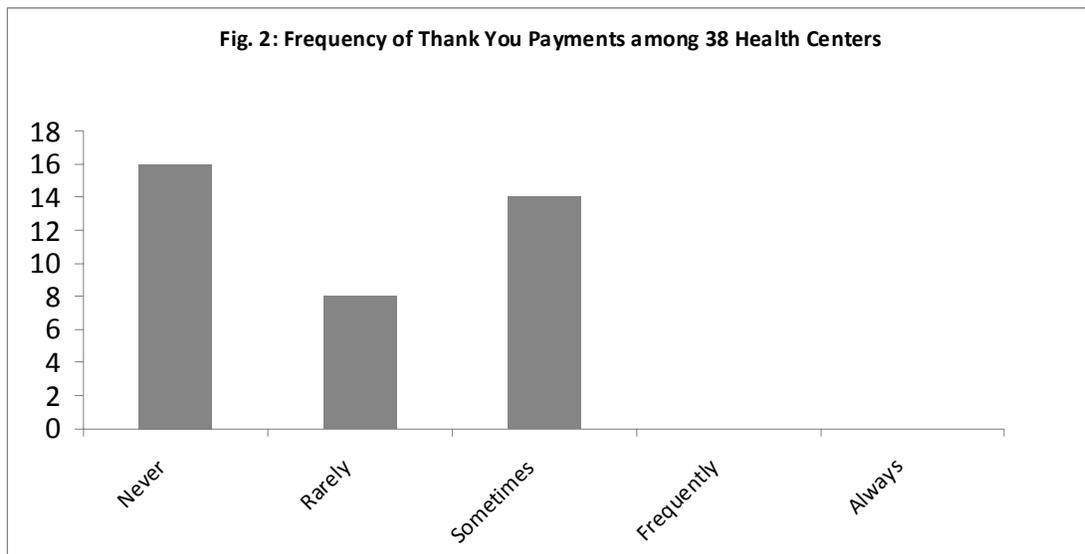
### Results

MF evaluations indicate a number of positive changes regarding staff politeness, waiting time, doctor services, cleanliness, and staff absenteeism. Out of the 38 health centres, the majority reported improvements on all measures (Fig. 1).



Despite the SKY prohibition of thank-you payments at its centres, over half of MFs (58%) reported that clients pay thank-you payments to staff, but only “sometimes” or “rarely.” The phrase “thank you” payment is a direct translation from Khmer to denote the common practice of

paying gratuities for services rendered. However, no MF answered that thank you payments are made “often” or “always” (Fig. 2).



### **Cautions**

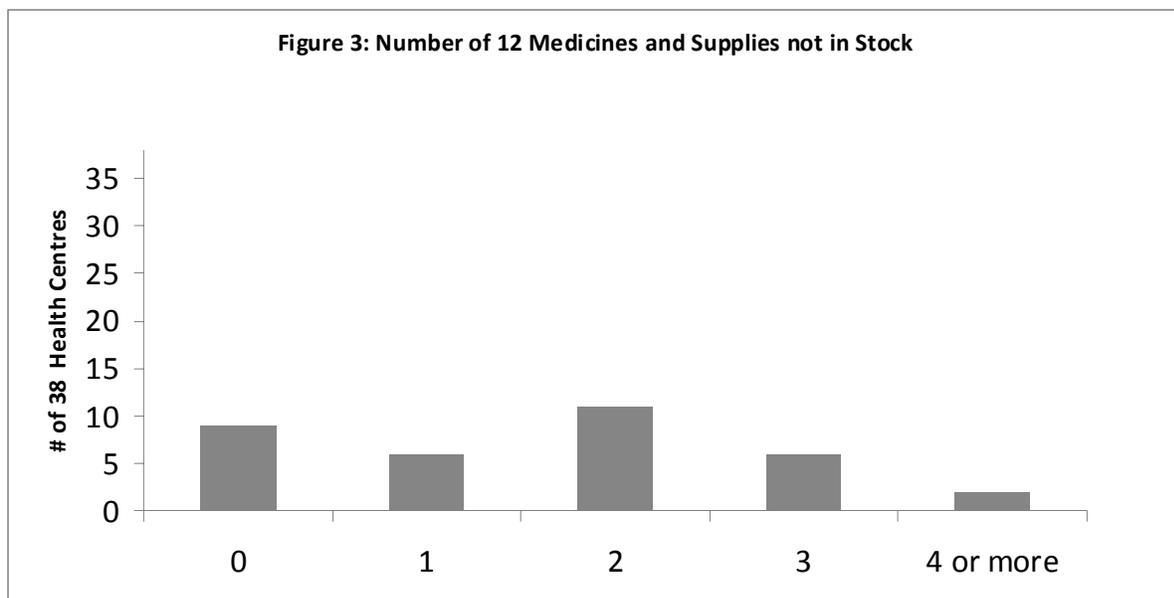
In short, member facilitators reported consistent improvement in health centres since SKY arrived. However, MFs may have wanted to portray facility operations in a good light because they work regularly with HC staff and are often friendly with health centre staff. In addition, MFs are paid to ensure health centres treat SKY clients well; thus, they may have answered in part to demonstrate that they are doing their jobs well.

### **Hours of Operation**

MFs report that health centres were open most, but not all, of the official hours of operation. We do not have the official hours of operation for Ang Roka OD, thus we assume that facilities are meant to offer at least stand-by service 24 hours per day, since most facilities in Ang Roka follow this schedule. In Ang Roka, Member Facilitators reported that health centres were open almost 90% of the official hours of operation. In contrast, Health Centres in Kompot and Koh Thom were officially scheduled to be open the fewest number of hours: 8 hours on weekdays and half days on Saturday and Sunday. These Health Centres were calculated to have lower compliance rates than Ang Roka, and are only open 78% of the scheduled hours.

### **Drugs and Supplies**

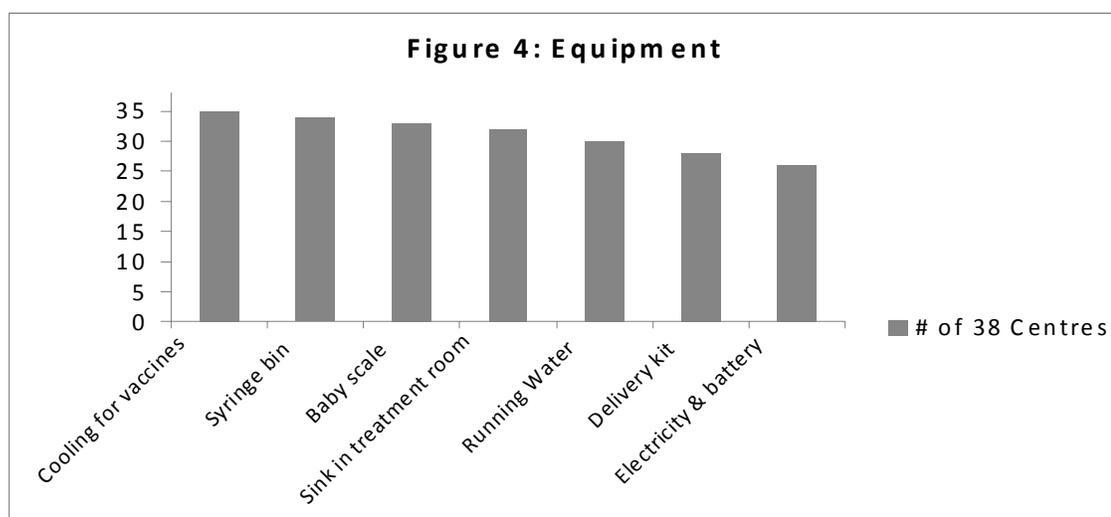
Member Facilitators checked the availability of 10 types of drugs and 2 different supplies at the Health Centres. Most, but not all, drugs and supplies were generally in stock. Less than a quarter of the facilities had all 12 items in stock (Fig. 3). One facility in Ang Roka OD shut down for a day and a half during the week of observation because too many drugs were missing for it to operate. Health center receive drugs on a monthly basis. Thus, there is a great variability in the stock of drug depending on when within the month member facilitators checked the stock of drug. Thus, these results should be interpreted with caution.



Malaria medicine (artesunate/ melfloquine) was the most frequently missing medicine (absent at two thirds of health centres). The lack of malaria medicine may be due in part to the fact that malaria is rare in most areas where SKY operates. Nevertheless, infrequent availability is troubling because malaria can be fatal -- especially among those already poorly nourished -- and because people with malaria may seek treatment for malaria from private drug suppliers, where counterfeit malaria drugs are reported to be common.<sup>2</sup>

### Equipment

Member Facilitators documented whether 8 pieces of equipment (listed in Fig. 4) were available at their health centre.

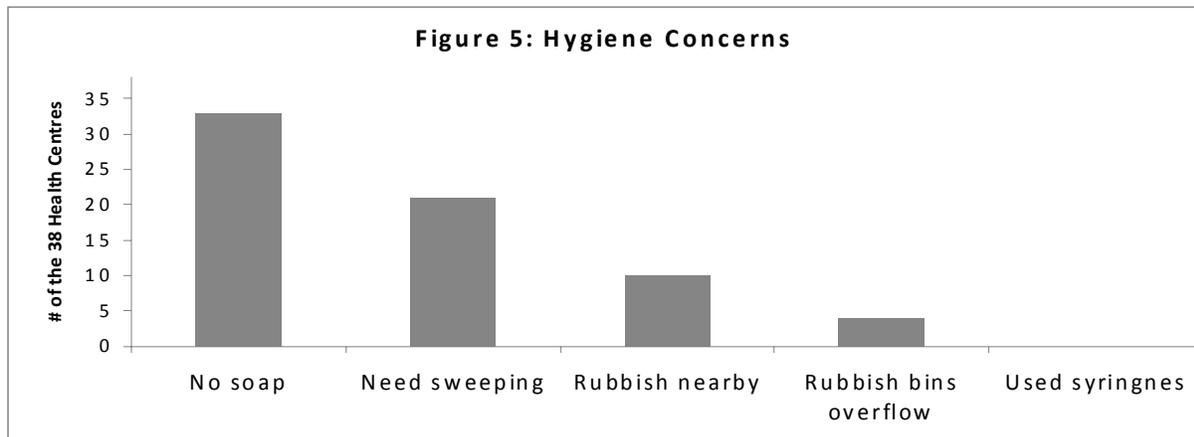


<sup>2</sup> Cambodia Ministry of Health (2005). Strategic Master Plan for National Malaria Control Program 2006-2010.

Centres have most items on the standard equipment list. Electricity supply devices are the next most common missing items (absent in 28% of health centres). Sinks in treatment rooms and running water are also often lacking (in 16% and 21% of centres), items critical for proper hygiene.

### Hygiene Problems

MFs looked at five different aspects of health centre cleanliness (Fig. 5). Only three health centres were clean and hygienic by all five measures in this survey. Most facilities had at least two reported problems and over a quarter had three or four problems.



### Conclusions

The results are significantly limited, because the data describes just thirty-eight health centres at a specific moment based on a single information source. In addition, we have no comparison group so cannot measure if any improvements are related to the presence of SKY. Nevertheless, they show a public health system that appears to be improving, at least based on member facilitator perceptions. Hours of operation are relatively well observed (especially in Ang Roka); most basic drugs are available in most facilities; certain critical hygiene practices (namely proper disposal of used needles and syringes) are well observed; and basic equipment and infrastructure is usually present.

At the same time, quality is inconsistent. Many health centres are open less than official standards require; most facilities are missing at least one drug or supply; and staff in nearly all HCs still lack access to the tools needed to provide sterile care (most fundamentally, soap and water).

This report leads to a tentative understanding of health centres soon after they begin to work with SKY. In future analyses we will try examine whether more families enrol in SKY when they live close to high quality health centres. We will also look at whether the quality of health centres improves as a result of their affiliation with SKY. Most important, we will consider whether there has been an improvement in health care for families who utilize SKY-affiliated health centres.

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